

**SMALL CITIES ORGANIZED RISK EFFORT
LIABILITY PROGRAM
Fiscal Year 2018-19
Funding (70% CL)**

Total Admin Expenses: \$870,799.64
Total Liability Admin Expenses: \$494,503.50
Total WC Admin Expenses: \$376,296.14
Liability Participants 18.00

A	B	C	D	E	F	G	H	I	J
Formula/Allocation	CY 2017 Payroll x 3% Inflation Factor	Relative Loss Rate x Credibility Factor	Projected Payroll x Ex Mod	(Exp/\$100) x Rate	(Exp/\$100) x Rate	(Exp/\$100) x Rate	Banking + Shared + Excess Layers	(PP/\$100) x Banking, Shared and Excess Rates	(H) - (I)
MEMBER ENTITY	Projected Payroll (PP)	Ex Mod	Ex-Mod Adjusted Payroll (ExP)	BANKING LAYER at 70% CL \$0 to \$25,000	SHARED LAYER at 70% CL \$25,000 to \$500,000	EXCESS LAYER \$500k TO \$40M CJPRMA PREMIUM	LOSS FUNDING (LF)	UNADJUSTED LOSS FUNDING (ULF)	Ex Mod Impact on Loss Funding Increase or (Decrease)
Rate Per \$100 or Amount	1.03	Calc		\$1.25	\$1.87	\$0.69	Calc		Calc
Biggs	\$408,840	1.25	\$509,816	\$6,603	\$10,163	\$3,517	\$20,283	\$15,576	\$4,707
Colfax	\$815,763	0.92	\$750,944	\$9,726	\$14,970	\$5,181	\$29,876	\$31,080	(\$1,204)
Dunsmuir	\$662,452	1.73	\$1,148,882	\$14,879	\$22,903	\$7,926	\$45,708	\$25,239	\$20,469
Etna	\$570,719	0.92	\$525,034	\$6,800	\$10,466	\$3,622	\$20,888	\$21,744	(\$855)
Fort Jones	\$476,780	0.94	\$447,602	\$5,797	\$8,923	\$3,088	\$17,808	\$18,165	(\$357)
Isleton	\$269,402	1.07	\$287,497	\$3,723	\$5,731	\$1,983	\$11,438	\$10,264	\$1,174
Live Oak	\$1,436,885	0.82	\$1,179,579	\$15,277	\$23,514	\$8,138	\$46,929	\$54,744	(\$7,815)
Loomis	\$883,347	1.24	\$1,092,602	\$14,150	\$21,781	\$7,538	\$43,469	\$33,655	\$9,814
Loyalton	\$111,582	1.02	\$113,845	\$1,474	\$2,269	\$785	\$4,529	\$4,251	\$278
Montague	\$361,766	1.01	\$365,465	\$4,733	\$7,285	\$2,521	\$14,540	\$13,783	\$757
Mt. Shasta	\$2,144,858	1.56	\$3,336,208	\$43,208	\$66,506	\$23,017	\$132,731	\$81,717	\$51,014
Portola	\$771,697	0.99	\$762,950	\$9,881	\$15,209	\$5,264	\$30,354	\$29,401	\$953
Rio Dell	\$1,050,786	0.92	\$961,675	\$12,455	\$19,171	\$6,635	\$38,260	\$40,034	(\$1,774)
Shasta Lake	\$4,028,147	0.75	\$3,036,961	\$39,332	\$60,541	\$20,952	\$120,825	\$153,469	(\$32,644)
Susanville	\$4,096,369	0.89	\$3,627,130	\$46,976	\$72,306	\$25,024	\$144,305	\$156,068	(\$11,763)
Tulelake	\$384,553	0.97	\$373,561	\$4,838	\$7,447	\$2,577	\$14,862	\$14,651	\$211
Weed	\$1,854,291	1.34	\$2,483,369	\$32,163	\$49,505	\$17,133	\$98,801	\$70,647	\$28,154
Yreka	\$3,298,992	0.80	\$2,624,108	\$33,985	\$52,311	\$18,104	\$104,400	\$125,689	(\$21,289)
Grand Total	\$23,627,229	1.05	\$23,627,229	\$306,000	\$471,000	\$163,007	\$940,008	\$900,177	\$39,831

**SMALL CITIES ORGANIZED RISK EFFORT
LIABILITY PROGRAM
Fiscal Year 2018-19
Funding (70% CL)**

CJPRMA Premium: **\$163,007**
 CJPRMA Refund: \$0
 Rate Per \$100 Payroll: \$ 0.69

CSAC Pollution Premium: **\$6,358**
 CSAC Pollution Payroll: \$22,787,108
 Rate per \$100: \$ 0.02790174

A	K	L	M	N	O	P	Q	R	S
Formula/Allocation	Refund x %PP	(PP/100) x Rate	(Total Admin/2)/ Number of Members	(Total Admin/2)/ %PP	(M) + (N)	Loss Funding + Refund + Pollution + Admin			
MEMBER ENTITY	CJPRMA REFUND	CSAC/CPIEA Pollution Coverage	50% ADMIN FIXED EXPENSE	50% ADMIN % PAYROLL	Proposed FY 18-19 Admin Total	Proposed FY 18-19 TOTAL FINAL DEPOSIT 70% CL	FY 17-18 TOTAL DEPOSIT 70% CL	\$ Change Overall	% Change Overall
Rate Per \$100 or Amount	\$0	\$0.0279017	\$247,252	\$247,252	\$494,504	70% CL	70% CL		
Biggs	\$0	\$114	\$13,736	\$4,278	\$18,015	\$38,412	\$32,973	\$5,439	16.5%
Colfax	\$0	\$228	\$13,736	\$8,537	\$22,273	\$52,377	\$44,055	\$8,322	18.9%
Dunsmuir	\$0	\$185	\$13,736	\$6,932	\$20,669	\$66,562	\$62,068	\$4,493	7.2%
Etna	\$0		\$13,736	\$5,972	\$19,709	\$40,597	\$31,390	\$9,207	29.3%
Fort Jones	\$0	\$133	\$13,736	\$4,989	\$18,726	\$36,666	\$28,504	\$8,163	28.6%
Isleton	\$0		\$13,736	\$2,819	\$16,555	\$27,993	\$25,774	\$2,220	8.6%
Live Oak	\$0	\$401	\$13,736	\$15,037	\$28,773	\$76,103	\$72,986	\$3,117	4.3%
Loomis	\$0	\$246	\$13,736	\$9,244	\$22,980	\$66,696	\$54,824	\$11,871	21.7%
Loyalton	\$0	\$31	\$13,736	\$1,168	\$14,904	\$19,464	\$19,109	\$355	1.9%
Montague	\$0	\$101	\$13,736	\$3,786	\$17,522	\$32,163	\$29,449	\$2,714	9.2%
Mt. Shasta	\$0	\$598	\$13,736	\$22,445	\$36,181	\$169,511	\$137,786	\$31,724	23.0%
Portola	\$0	\$215	\$13,736	\$8,076	\$21,812	\$52,381	\$52,672	(\$291)	-0.6%
Rio Dell	\$0	\$293	\$13,736	\$10,996	\$24,732	\$63,286	\$60,611	\$2,674	4.4%
Shasta Lake	\$0	\$1,124	\$13,736	\$42,153	\$55,890	\$177,839	\$159,228	\$18,611	11.7%
Susanville	\$0	\$1,143	\$13,736	\$42,867	\$56,603	\$202,052	\$213,480	(\$11,429)	-5.4%
Tulelake	\$0	\$107	\$13,736	\$4,024	\$17,760	\$32,730	\$31,208	\$1,522	4.9%
Weed	\$0	\$517	\$13,736	\$19,405	\$33,141	\$132,459	\$116,674	\$15,785	13.5%
Yreka	\$0	\$920	\$13,736	\$34,523	\$48,259	\$153,580	\$187,645	(\$34,065)	-18.2%
Grand Total	\$0	\$6,358	\$247,252	\$247,252	\$494,504	\$1,440,869	\$1,360,436	\$80,433	5.9%

SCORE General Liability Program Funding Changes 2017/18 to 2018/19

	2018/19	2017/18	2016/17	Difference
Base Rate*		1.69	1.78	-5%
* Shared Layer at Expected Confidence Level				

Member Entity	Deposit Premium Change		
	Current Year 2018/19	Prior Year 2017/18	% Change
Biggs	\$38,412	\$37,796	2%
Colfax	\$52,377	\$46,107	14%
Dunsmuir	\$66,562	\$67,684	-2%
Etna	\$40,597	\$32,138	26%
Fort Jones	\$36,666	\$29,233	25%
Isleton	\$27,993	\$24,290	15%
Live Oak	\$76,103	\$75,004	1%
Loomis	\$66,696	\$59,030	13%
Loyalton	\$19,464	\$19,638	-1%
Montague	\$32,163	\$30,314	6%
Mt. Shasta	\$169,511	\$162,384	4%
Portola	\$52,381	\$55,234	-5%
Rio Dell	\$63,286	\$63,002	0%
Shasta Lake	\$177,839	\$167,044	6%
Susanville	\$202,052	\$202,617	0%
Tulelake	\$32,730	\$31,829	3%
Weed	\$132,459	\$126,994	4%
Yreka	\$153,580	\$144,662	6%
Grand Total	\$1,440,869	\$1,374,999	4.8%

Payroll		
CY 2017 Payroll with 3% inflation factor	CY 2016 Payroll with 3% inflation factor	% Change
1.03	1.03	
\$408,840	\$398,466	3%
\$815,763	\$664,432	23%
\$662,452	\$655,259	1%
\$570,719	\$376,289	52%
\$476,780	\$311,071	53%
\$269,402	\$200,376	34%
\$1,436,885	\$1,398,545	3%
\$883,347	\$758,021	17%
\$111,582	\$115,028	-3%
\$361,766	\$321,905	12%
\$2,144,858	\$2,002,042	7%
\$771,697	\$820,614	-6%
\$1,050,786	\$1,036,304	1%
\$4,028,147	\$3,695,370	9%
\$4,096,369	\$4,091,391	0%
\$384,553	\$365,477	5%
\$1,854,291	\$1,750,507	6%
\$3,298,992	\$3,075,943	7%
\$23,627,229	\$22,037,040	7%

Losses \$0-\$50K		
5-Year Total FYE 2012-17	5-Year Total FYE 2011-16	% Change
\$68,984	\$11,247	513%
\$8,164	\$1,962	316%
\$186,152	\$222,325	-16%
\$8	\$1,017	-99%
\$0	\$0	0%
\$17,059	\$140,753	-88%
\$12,439	\$15,914	-22%
\$84,916	\$88,588	-4%
\$0	\$0	0%
\$10,329	\$11,991	-14%
\$247,408	\$251,273	-2%
\$26,627	\$25,887	3%
\$21,493	\$22,432	-4%
\$85,058	\$108,609	-22%
\$146,763	\$269,579	-46%
\$2,877	\$7,968	-64%
\$177,964	\$213,165	-17%
\$79,239	\$324,962	-76%
\$1,175,478	\$1,717,670	-32%

Experience Mod		
2018/19	2017/18	% Change
1.25	1.22	2%
0.92	0.94	-2%
1.73	1.75	-1%
0.92	0.96	-4%
0.94	0.97	-3%
1.07	1.05	2%
0.82	0.82	0%
1.24	1.21	3%
1.02	1.02	1%
1.01	1.01	0%
1.56	1.55	0%
0.99	0.98	0%
0.92	0.91	0%
0.75	0.76	-1%
0.89	0.88	1%
0.97	0.97	0%
1.34	1.32	1%
0.80	0.80	0%
1.05	1.04	0%

Admin Allocation		
2018/19	2017/18	% Change
\$18,015	\$18,112	-1%
\$22,273	\$21,081	6%
\$20,669	\$20,979	-1%
\$19,709	\$17,865	10%
\$18,726	\$17,137	9%
\$16,555	\$15,901	4%
\$28,773	\$29,275	-2%
\$22,980	\$22,126	4%
\$14,904	\$14,949	0%
\$17,522	\$17,258	2%
\$36,181	\$36,011	0%
\$21,812	\$22,824	-4%
\$24,732	\$25,232	-2%
\$55,890	\$54,911	2%
\$56,603	\$59,331	-5%
\$17,760	\$17,744	0%
\$33,141	\$33,203	0%
\$48,259	\$47,997	1%
\$494,504	\$491,934	1%

**SMALL CITIES ORGANIZED RISK EFFORT
WORKERS' COMPENSATION PROGRAM
Fiscal Year 2018-19
Funding 75% CL**

Total Admin Expenses:	\$ 870,800	Liability Participants	18
Total Liab Admin Expenses:	\$ 494,504	WC Participants	17
Total WC Admin Expenses:	\$ 376,296	WC members (Mini-Cities as Mini-Cities Members	11 6

A	B	C	D	E	F	G	H	I	J
Formula/Allocation	CY 2017 Payroll + 3% Inflation Factor	Relative Loss Rate x Credibility Factor	(Projected Payroll x Ex Mod)/Exp Adjustment Factor	(Exp/\$100) x Rate	(Exp/\$100) x Rate	(Exp/\$100) x Rate	Banking + Shared + Excess Layers	(PP/\$100) x Banking, Shared and Excess Rates	(H) - (I)
MEMBER ENTITY	Projected Payroll (PP)	EX MOD	Ex-Mod Adjusted Payroll (Exp)	BANKING LAYER 75% CL \$0 to \$25K	SHARED LAYER 75% CL \$25K to \$250K	EXCESS LAYER \$250K TO STATUTORY LAWCX PREMIUM	Loss Funding	Unadjusted Loss Funding	Ex Mod Impact on Loss Funding Increase or (Decrease)
Rate/Amount	1.03	Calc		\$1.66	\$4.20	\$1.34	Calc	Calc	Calc
Colfax	\$815,763	0.99	\$805,149	\$13,340	\$33,781	\$10,756	\$57,877	\$58,702	(\$825)
Dunsmuir	\$662,452	1.25	\$825,758	\$13,681	\$34,645	\$11,032	\$59,359	\$47,670	\$11,689
Isleton (do not participate)									
Live Oak	\$1,436,885	0.75	\$1,072,324	\$17,767	\$44,990	\$14,326	\$77,083	\$103,398	(\$26,315)
Loomis	\$883,347	0.82	\$727,046	\$12,046	\$30,504	\$9,713	\$52,263	\$63,565	(\$11,302)
Mt. Shasta	\$2,144,858	1.57	\$3,363,532	\$55,728	\$141,120	\$44,935	\$241,784	\$154,343	\$87,441
Portola	\$771,697	1.00	\$773,697	\$12,819	\$32,461	\$10,336	\$55,616	\$55,531	\$85
Rio Dell	\$1,050,786	0.98	\$1,031,551	\$17,091	\$43,280	\$13,781	\$74,152	\$75,614	(\$1,462)
Shasta Lake	\$4,028,147	0.63	\$2,553,911	\$42,314	\$107,152	\$34,119	\$183,585	\$289,864	(\$106,279)
Susanville	\$4,096,369	1.18	\$4,820,913	\$79,875	\$202,266	\$64,405	\$346,546	\$294,773	\$51,773
Weed	\$1,854,291	0.74	\$1,380,356	\$22,870	\$57,914	\$18,441	\$99,225	\$133,434	(\$34,209)
Yreka	\$3,298,992	1.13	\$3,712,357	\$61,508	\$155,756	\$49,596	\$266,859	\$237,394	\$29,465
Subtotal Members	\$21,043,587	1.00	\$21,066,594	\$349,039	\$883,870	\$281,441	\$1,514,350	\$1,455,586	\$887
Biggs	\$408,840	0.99	\$404,771	\$6,706	\$16,983	\$5,408	\$29,097	\$29,420	(\$323)
Etna	\$570,719	0.99	\$565,038	\$9,362	\$23,707	\$7,549	\$40,617	\$41,069	(\$451)
Fort Jones	\$476,780	0.99	\$472,035	\$7,821	\$19,805	\$6,306	\$33,932	\$34,309	(\$377)
Loyalton	\$111,582	0.99	\$110,471	\$1,830	\$4,635	\$1,476	\$7,941	\$8,029	(\$88)
Montague	\$361,766	0.99	\$358,165	\$5,934	\$15,027	\$4,785	\$25,746	\$26,033	(\$286)
Tulelake	\$384,553	0.99	\$380,726	\$6,308	\$15,974	\$5,086	\$27,368	\$27,672	(\$304)
Subtotal Mini Cities	\$2,314,240	0.99	\$2,291,206	\$37,962	\$96,130	\$30,610	\$164,701	\$154,823	-\$1,831
Grand Total	\$23,357,827	1.00	\$23,357,800	\$387,000	\$980,000	\$312,051	\$1,679,051	\$1,610,409	-\$944

**SMALL CITIES ORGANIZED RISK EFFORT
WORKERS' COMPENSATION PROGRAM
Fiscal Year 2018-19
Funding 75% CL**

Total Admin Expenses:	\$ 870,800	Liability Participants	18
Total Liab Admin Expenses:	\$ 494,504	WC Participants	17
Total WC Admin Expenses:	\$ 376,296	WC members (Mini-Cities)	11
		Mini-Cities Members	6

A	K	L	M	N	P	Q	R	S	T	U	V	W
Formula/Allocation	Assessment x %PP	(Total Admin x .4)/ Number of Members	(Total Admin x .6)/ %PP	(L) + (M)		(H) + (K) + (N)				Member PP/Total PP	MC Member PP/Total MC PP	Relative Loss Rate x Credibility Factor
MEMBER ENTITY	LAWCX ASSESSMENT	40% ADMIN FIXED EXPENSE	60% ADMIN % PAYROLL	Proposed Admin Total FY 18-19	% Change ADMIN	Proposed FY 18-19 TOTAL DEPOSIT	Prior Year FY 17-18 DEPOSIT	\$ Change Overall	% Change Overall	% Projected Payroll (%PP)	% MC Projected Payroll	MC Indivi. Ex Mods
Rate/Amount	\$12,959	\$150,518	\$225,778	\$376,296	4%	75% CL	75% CL					
Colfax	\$453	\$8,854	\$7,885	\$16,739	167%	\$75,069	\$54,741	\$20,328	37.1%	3.5%		
Dunsmuir	\$368	\$8,854	\$6,403	\$15,257	-44%	\$74,984	\$62,371	\$12,613	20.2%	2.8%		
Isleton (do not participat												
Live Oak	\$797	\$8,854	\$13,889	\$22,743	-32%	\$100,623	\$97,548	\$3,075	3.2%	6.2%		
Loomis	\$490	\$8,854	\$8,538	\$17,392	75%	\$70,146	\$60,597	\$9,549	15.8%	3.8%		
Mt. Shasta	\$1,190	\$8,854	\$20,732	\$29,586	-22%	\$272,560	\$271,574	\$986	0.4%	9.2%		
Portola	\$428	\$8,854	\$7,459	\$16,313	87%	\$72,358	\$83,238	(\$10,881)	-13.1%	3.3%		
Rio Dell	\$583	\$8,854	\$10,157	\$19,011	40%	\$93,746	\$79,547	\$14,199	17.8%	4.5%		
Shasta Lake	\$2,235	\$8,854	\$38,936	\$47,790	-8%	\$233,610	\$223,774	\$9,837	4.4%	17.2%		
Susanville	\$2,273	\$8,854	\$39,596	\$48,450	-11%	\$397,269	\$370,614	\$26,655	7.2%	17.5%		
Weed	\$1,029	\$8,854	\$17,924	\$26,778	-28%	\$127,032	\$142,094	(\$15,062)	-10.6%	7.9%		
Yreka	\$1,830	\$8,854	\$31,888	\$40,742	-18%	\$309,431	\$276,844	\$32,588	11.8%	14.1%		
Subtotal Members	\$11,675	\$97,394	\$203,408	\$300,802	-7%	\$1,826,828	\$1,722,940	\$103,888	6.0%	90.1%		
Biggs	\$227	\$8,854	\$3,952	\$12,806	137%	\$42,129	\$38,226	\$3,903	10.2%	1.8%	17.7%	0.91
Etna	\$317	\$8,854	\$5,517	\$14,371	195%	\$55,304	\$36,459	\$18,846	51.7%	2.4%	24.7%	1.03
Fort Jones	\$265	\$8,854	\$4,609	\$13,463	217%	\$47,659	\$31,261	\$16,398	52.5%	2.0%	20.6%	0.92
Loyalton	\$62	\$8,854	\$1,079	\$9,933	420%	\$17,936	\$15,637	\$2,299	14.7%	0.5%	4.8%	0.98
Montague	\$201	\$8,854	\$3,497	\$12,351	181%	\$38,298	\$32,124	\$6,173	19.2%	1.5%	15.6%	1.08
Tulelake	\$213	\$8,854	\$3,717	\$12,571	188%	\$40,153	\$35,597	\$4,556	12.8%	1.6%	16.6%	1.08
Subtotal Mini Cities	\$1,284	\$53,124	\$22,370	\$75,494	200%	\$241,479	\$189,963	\$51,516	27.1%	9.9%	100.0%	0.99
Grand Total	\$12,959	\$150,518	\$225,778	\$376,296	8%	\$2,068,306	\$1,912,903	\$155,403	8.1%	100.0%		

SCORE Workers' Compensation Program Funding Changes 201/18 to 2018/19

	2017/18	2016/17	Difference
Base Rate*	\$ 3.17	\$ 2.97	7%

*Shared Layer at Expected Confidence Level

Member Entity	WC Deposit Premium Change			Payroll			WC Losses \$0-\$50K			WC Experience Mod			WC Admin Allocation		
	Current Year 2018/19	Prior Year 2017/18	% Change	CY 2017 Payroll with 3% inflation factor	CY 2016 Payroll with 3% inflation factor	% Change	4-Year Total FYE 2013-17	4-Year Total FYE 2012-16	% Change	2018/19	2017/18	% Change	2018/19	2017/18	% Change
				1.03	1.03										
Colfax	\$75,069	\$59,450	26%	\$815,763	\$664,432	23%	\$35,797	\$259	13707%	0.99	0.93	7%	\$16,739	\$15,366	9%
Dunsmuir	\$74,984	\$70,967	6%	\$662,452	\$655,259	1%	\$118,145	\$50,731	133%	1.25	1.19	5%	\$15,257	\$15,273	0%
Isleton (do not participate)															
Live Oak	\$100,623	\$92,365	9%	\$1,436,885	\$1,398,545	3%	\$2,198	\$3,520	-38%	0.75	0.69	8%	\$22,743	\$22,789	0%
Loomis	\$70,146	\$58,661	20%	\$883,347	\$758,021	17%	\$0	\$0	0%	0.82	0.78	6%	\$17,392	\$16,312	7%
Mt. Shasta	\$272,560	\$245,392	11%	\$2,144,858	\$2,002,042	7%	\$365,728	\$391,985	-7%	1.57	1.51	4%	\$29,586	\$28,892	2%
Portola	\$72,358	\$72,274	0%	\$771,697	\$820,614	-6%	\$54,662	\$100,116	-45%	1.00	0.94	7%	\$16,313	\$16,945	-4%
Rio Dell	\$93,746	\$85,475	10%	\$1,050,786	\$1,036,304	1%	\$70,587	\$22,162	219%	0.98	0.92	6%	\$19,011	\$18,821	1%
Shasta Lake	\$233,610	\$208,071	12%	\$4,028,147	\$3,695,370	9%	\$69,768	\$71,185	-2%	0.63	0.61	4%	\$47,790	\$46,015	4%
Susanville	\$397,269	\$387,765	2%	\$4,096,369	\$4,091,391	0%	\$398,911	\$314,692	27%	1.18	1.15	2%	\$48,450	\$50,019	-3%
Weed	\$127,032	\$114,376	11%	\$1,854,291	\$1,750,507	6%	\$22,916	\$89,003	-74%	0.74	0.70	6%	\$26,778	\$26,348	2%
Yreka	\$309,431	\$279,513	11%	\$3,298,992	\$3,075,943	7%	\$302,653	\$253,746	19%	1.13	1.09	4%	\$40,742	\$39,751	2%
Subtotal Members	\$1,826,828	\$1,674,308	9%	\$21,043,587	\$19,948,429	5%	\$1,441,365	\$1,297,400	11%	1.00	1.00	0%	\$300,802	\$296,533	1%
Biggs	\$42,129	\$39,915	6%	\$408,840	\$398,466	3%	\$573	\$573	0%	0.99	1.13	-12%	\$12,806	\$12,677	1%
Etna	\$55,304	\$38,175	45%	\$570,719	\$376,289	52%	\$36,655	\$29,761	23%	0.99	1.13	-12%	\$14,371	\$12,452	15%
Fort Jones	\$47,659	\$33,057	44%	\$476,780	\$311,071	53%	\$4,867	\$54,867	-91%	0.99	1.13	-12%	\$13,463	\$11,793	14%
Loyalton	\$17,936	\$17,674	1%	\$111,582	\$115,028	-3%	\$1,304	\$0	100%	0.99	1.13	-12%	\$9,933	\$9,810	1%
Montague	\$38,298	\$33,907	13%	\$361,766	\$321,905	12%	\$50,000	\$52,607	-5%	0.99	1.13	-12%	\$12,351	\$11,902	4%
Tulelake	\$40,153	\$37,326	8%	\$384,553	\$365,477	5%	\$50,000	\$50,000	0%	0.99	1.13	-12%	\$12,571	\$12,343	2%
Subtotal Mini Cities	\$241,479	\$200,735	20%	\$2,314,240	\$1,888,235	23%	\$143,400	\$187,808	-24%	0.99	0.95	5%	\$75,494	\$70,977	6%
Grand Total	\$2,068,306	\$1,875,043	10%	\$23,357,827	\$21,836,664	7%	\$1,584,765	\$1,485,208	7%	0.00	0.92	-100%	\$376,296	\$367,510	2%